

30 Years of Affordable Housing Investment Case Studies from Reall's Portfolio



REALL'S MODEL

Across Africa and Asia, affordable housing markets are broken. Lack of investment, poorly targeted policy environments and an absence of housing developers and end user finance providers serving the lower end of the market has resulted in **extreme housing deficits**.

This absence of safe, secure, resilient housing severely impacts health, education, poverty and financial security.

Partnering with developers, end user finance providers and specialist research institutions, Reall works to drive innovation through **demonstration projects**, leverage these to **collect evidence**, and **advocate for market change**. Advocacy work informs Reall's future housing delivery Advocacy expands and informs housing opportunities

Demonstrate

Reall pioneers innovative affordable housing projects.

Advocate

3

Evidence influences policy, unlocks investments and crowds others in.

2

Evidence

Reall builds evidence in housing markets and shares this data openly.

reall.net

OUR IMPACT

In 30+ years, more than **3.5M** people reached through Reall's projects.



More than 72M invested in 167 projects



More than **730K** people living on low incomes empowered to improve, develop or own their own home



More than **1.1** people benefiting from improved sanitation

1.3 M people gaining security from threat of eviction

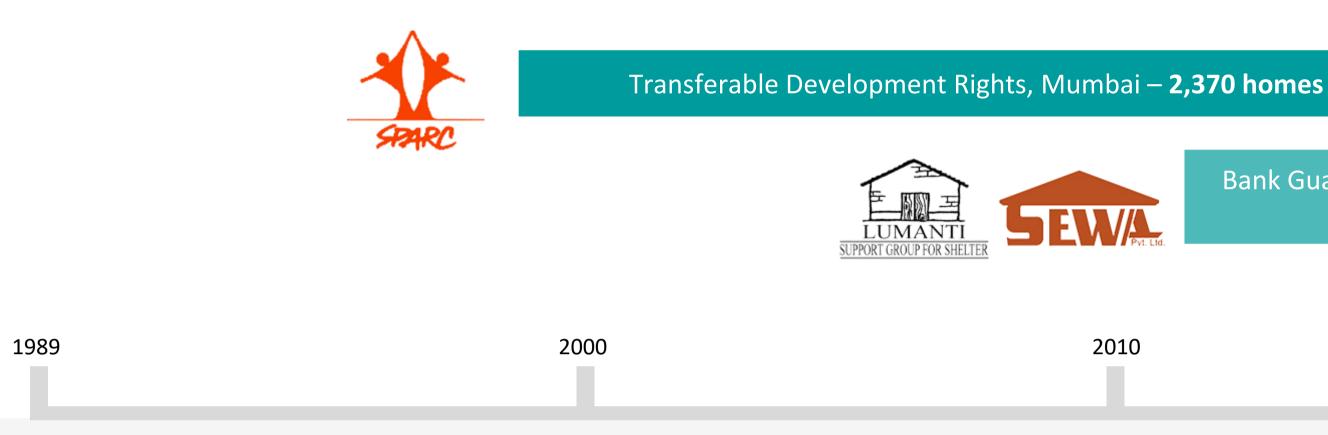
Reall works a markets.



Reall works across Africa and Asia, with a priority focus on five

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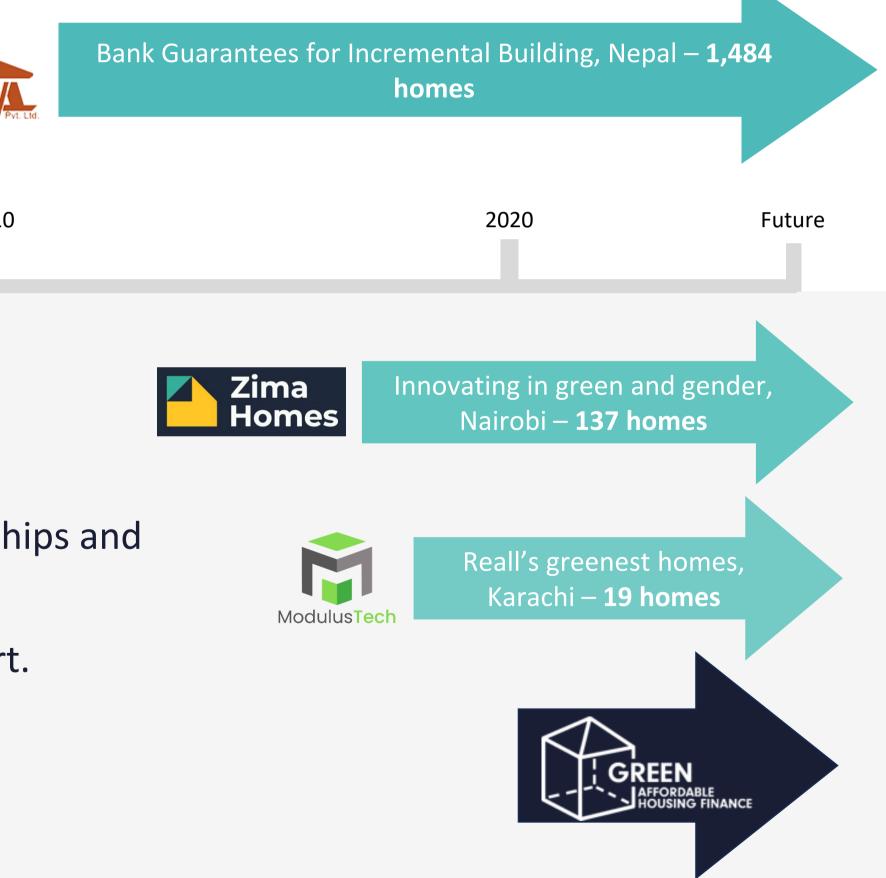
INNOVATION IN FINANCE, GENDER AND CLIMATE



A journey covering:

- Evolution of approaches, reacting to learnings, partnerships and • funding.
- Differences in country contexts and government support.
- Role of policy to unlock finance.





TRANSFERABLE DEVELOPMENT RIGHTS, MUMBAI – 1998 TO 2015 APPROX.

SPARC and SSNS/Nirman



- Reall's longest partnership, jointly delivered over 6,500 homes.
- Construction through sister company, SSNS/Nirman.
- Strong community-led, • participatory approach, focused on slum dwellers and the lowest income households.
- Seeks to improve lives of people living in sub-standard conditions while demonstrating successful delivery models that **encourage** others into the market.

The Model – Finance

- ulletof plot.
- Rights (TDR).
- •
- •
- Rights worth approx. $\frac{50}{\text{ft}^2}$ in 2018. ullet
- ullet

Indian government sets official restrictions on height and proportion of plot that buildings can occupy through the Floor Space Index (ratio of built-up area to size

• The Slum Rehabilitation Act (SRA) of Mumbai encouraged participation in rehabilitation projects by providing market-based incentives to landowners and developers, and additional incentives to NGOs.

The developers of the project are given incentives in two forms: increased FSI in the form of additional development rights, and Transferable Development

ADR must be used on-site until FSI of 2.5 is reached, but following this, can be sold and transferred to another site outside of Central Mumbai.

Left over space on site can also be sold or developed for other purposes.

Reall grant funding enabled, and was combined with, bank loans and lines of credit to build projects, which TDR payments then repaid.

TRANSFERABLE DEVELOPMENT RIGHTS, MUMBAI

Oshiwara 1

Initiated: 2004 836 homes Cost: \$3m Recovered to date: \$3.1m

Oshiwara 2

Initiated: 2004 1,036 homes Cost: \$6.7m Recovered to date: \$4.8m

Rajiv Indira

Initiated: 1998 157 homes Cost: \$2.2m Recovered to date: \$2.7m ANDHER WEST अंधेरी पश्चि म

JUHU

Andheri अंधेरे

Mumbai मुंबई

Sion Koliwada सायन कोळि वाडा

DADAR दादर

PAREL परळ

Gharapuri

CHURCHGATE चर्चगेट

2,370 HOMES BUILT, \$15.7M INVESTED (\$5M REALL), \$16.0M RECOVERED TO DATE

Jolly Board

Initiated: 2005 106 homes Cost: \$0.6m Recovered to date: \$0.7m

Milan Nagar

Initiated: 2001 88 homes Cost: \$0.6m Recovered to date: \$1.4m

Bharat Janta

Initiated: 2003 147 homes Cost: \$1.1m Recovered to date: \$1.1m

VASHI বাখা

Navi Mumbai नवी मुं

Wahal वहाळ

Padeghar पाडे

Juna Sheva जुना शेवा

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Navi Mumbai नवी मुं

Wahal वहाळ

Padeghar पाडे

Juna Sheva जुना शेवा

RAJIV INDIRA

Background

- Funded in 1998 to improve housing for slum dwellers in Dharavi, one of world's largest slums.
- 157 apartments constructed, each of 225ft² plus mezzanine.
- In-situ replacement of previous densely packed slum housing for no cost to residents
- Working in partnership with residents, building consensus, enabling effective input into design.
- All residents eligible so long as they could demonstrate occupancy from at least 2000.
- \$2.2m invested in project (\$360k fresh, \$650k revolved funds from Reall) with \$2.7m recovered from TDR sales to date.

"This project acted as a catalyst. People are now giving more importance to education, health, hygiene. There is a change in their economic wellbeing, and they are moving from lower to middle class."

Impact

Successes:

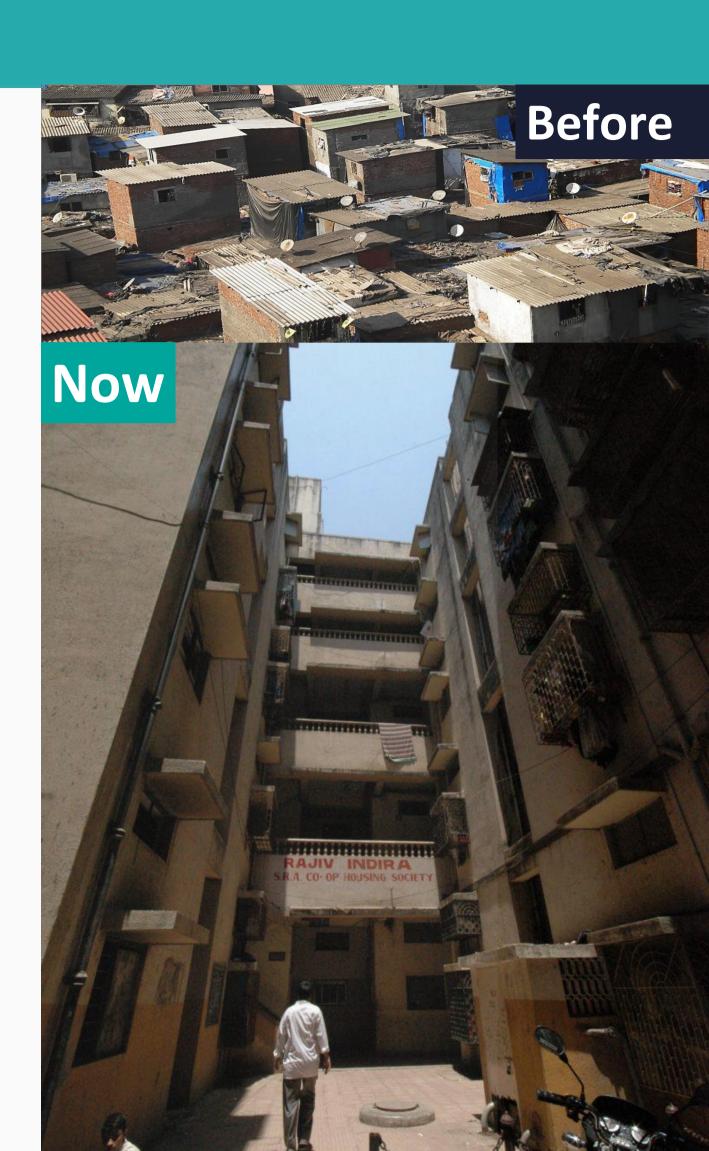
- Effectively full cost recovery.
- In-situ, meaning no change to jobs, schools, community spaces.
- Providing significantly improved housing at no • cost for low-income slum dwellers.

Challenges:

- In-situ building requires relocation of residents to new site for up to 4 years.
- Extremely slow bureaucratic process to receive • and sell TDR certificates.
- Significant community engagement required to build consensus and trust.
- Required grant financing or highly patient local capital.







Bank Guarantees for Incremental Building, Nepal – 2012 Onwards

Lumanti and Sewa

- Lumanti is an NGO established in 1994 to alleviate poverty through providing safe, secure housing.
- Sewa formed from Lumanti, as a ullethousing developer serving lower income households.



The Model - Finance

- Banks in Nepal have a legal obligation to lend to low-income groups, but perceived risks in doing so mean that most choose to pay a fine instead.
- Lumanti/Sewa partners with mainstream banks to make finance more affordable, providing loan guarantee funding to reduce lending risk.
- Initially, Lumanti/Sewa and municipality jointly select qualifying homeowners, with emphasis on poor and vulnerable households that can demonstrate the ability to repay. Repayment issues resulted in assessments being undertaken directly by banks instead.
- Banks provide loans of NPR 400,000 (\$3k) over 7 years at a subsidized interest rates of 4-8%, well below 12% average.
- Loans support basic housing construction on occupants' land.
- Initially 80% guarantees but have gradually reduced to 20%, deposited in a high interest account.
- Guarantees deposited in a high interest account with the bank, offsetting any small losses and meaning that \$1.3m grant funding by Reall has maintained its value and continued to revolve.

BANK GUARANTEES FOR INCREMENTAL SELF BUILD, NEPAL

Pokhara Lekhnath

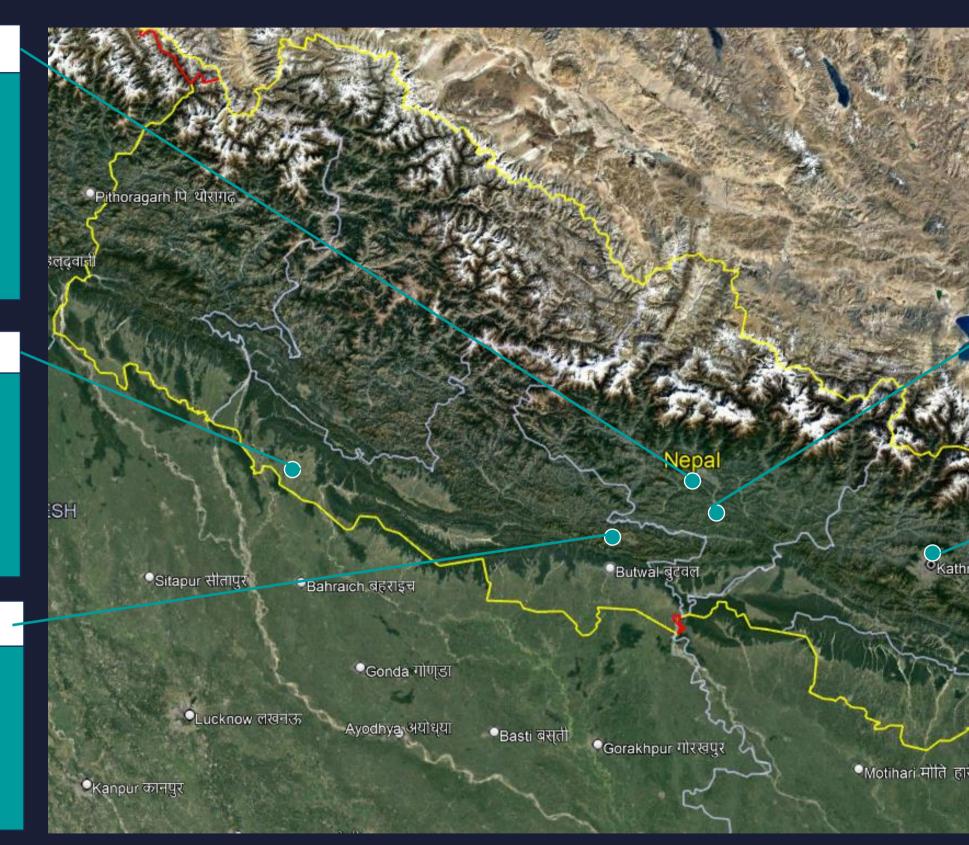
Initiated: 2012, Laxmi and Kamana Bikash Banks 749 homes Guarantee: \$1.1m Unlocked: \$2.2m

Kohalpur

Initiated: 2016, Laxmi Bank 247 homes Guarantee: \$100k Unlocked: \$740k

Tansen

Initiated: 2012, Laxmi Bank 200 homes Guarantee: \$230k Unlocked: \$600k



1,484 HOMES BUILT, \$1.3M GUARANTEE FACILITY, \$4.5M IN UNLOCKED LOANS

Kathmandu काठमाउ



Initiated: 2018, Kamana Sewa Development Bank 31 homes Guarantee: \$38k Unlocked: \$90k

Kathmandu

Initiated: 2018, Vibor Development Bank 35 new homes Guarantee: \$90k Unlocked: \$110k

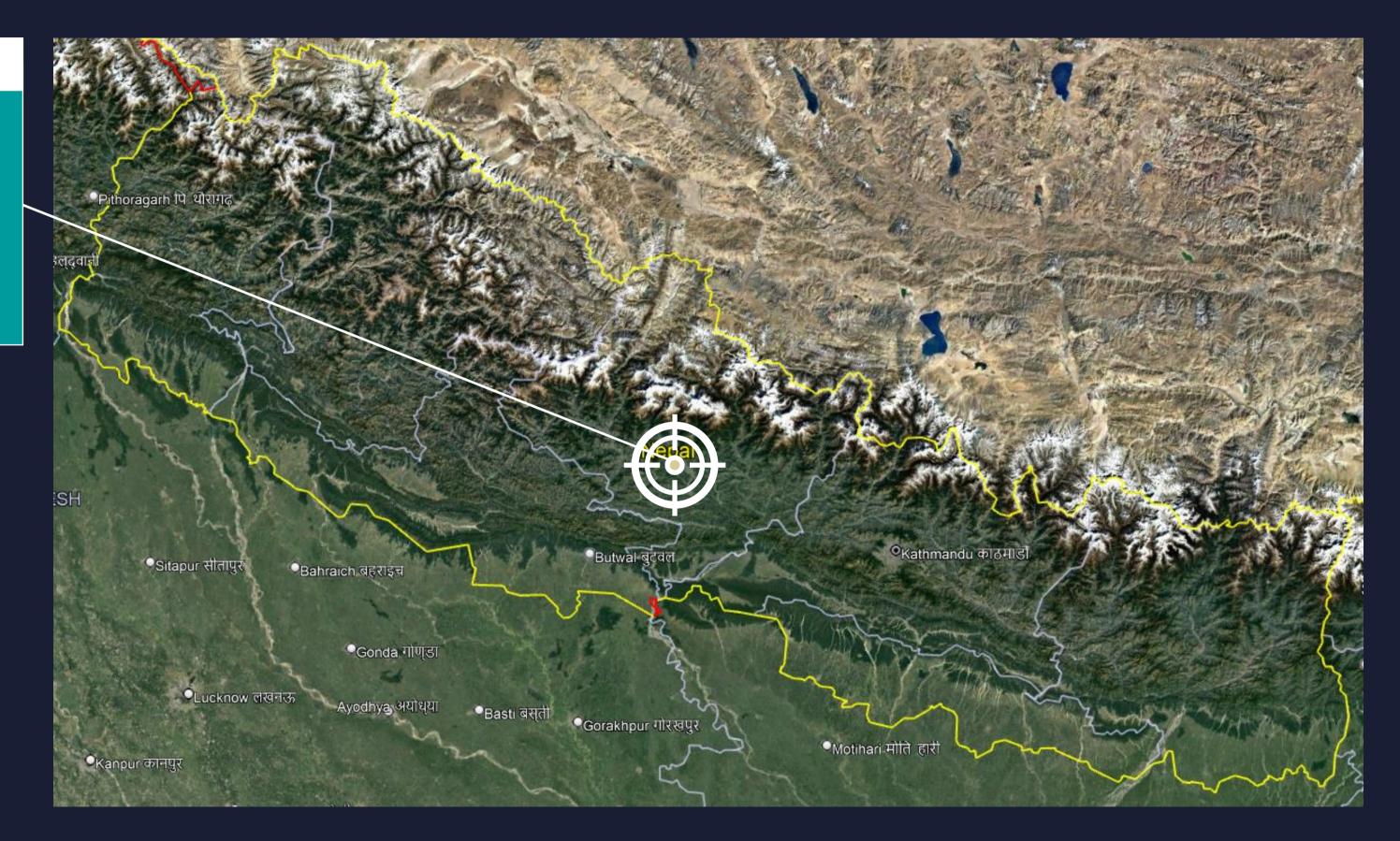
Biratnagar

Initiated: 2014, NMB Bank 222 homes Guarantee: \$120k Unlocked: \$670k

BANK GUARANTEES FOR INCREMENTAL SELF BUILD, NEPAL

Pokhara Lekhnath

Initiated: 2012, Laxmi and Kamana Bikash Banks 749 homes Guarantee: \$1.1m Unlocked: \$2.2m



1,484 HOMES BUILT, \$1.3M GUARANTEE FACILITY, \$4.5M IN UNLOCKED LOANS

POKHARA LEKHNATH

Background

- Initiated in 2012, operating across multiple individual projects in Nepal's second city and providing 749 homes to date.
- Initially using fresh grant funding from Reall, • followed by revolved funds from repaid loan guarantees, with **\$1.1m of guarantees** unlocking \$2.2m of loans.
- Loans through Laxmi Bank and Kamana Bikash Bank.
- Following 2015 earthquakes, work has focused on post-quake reconstruction, and Lumanti have supported clients to access reconstruction grants on top of these loans.

"This house was vital to my success. I would not have such high expectations of myself without this project. My dreams have changed."



Impact

Successes:

- Effectively **full cost recovery** with a stable guarantee fund and potential for profit
- Reaching **low-income** households
- Progress in reducing guarantees, though not removing them
- Clear building of community, upgrading and expanding homes and transforming people's lives

Challenges:

- **Complexity of accessing loans from banks**, due to increased bank focus on assessing credit risk
- In the words of a bank representative: "We will probably not see a time when we would lend independently of Lumanti".
- Over time, the required guarantee has reduced from 80% to 50%, but banks still do not see low-income clients as good business and there is enormous inertia preventing change.



ModulusTech

Sustainable Living for All





Reall's Greenest Homes, Karachi – 2021 Onwards

MODULUS TECH | PAKISTAN



Successes

- **Clear demonstration of potential** to deliver high-performance green housing at low cost in Pakistan.
- Off-grid solution with **renewable energy** and **water purification systems**.
- Passive cooling design for a natural drop in indoor temperature of ~6°C.

Challenges

- Offtake challenges, with government-backed mortgage subsidies discontinued before. completion, raising interest rates from 5% to 23%.
- Small pilot, with significant work still required to scale.

ModulusTech



Building Green Housing Evidence in Nigeria

In collaboration with Reall partner, Millard Fuller Foundation, ModulusTech are building a green demonstration home in Nigeria.

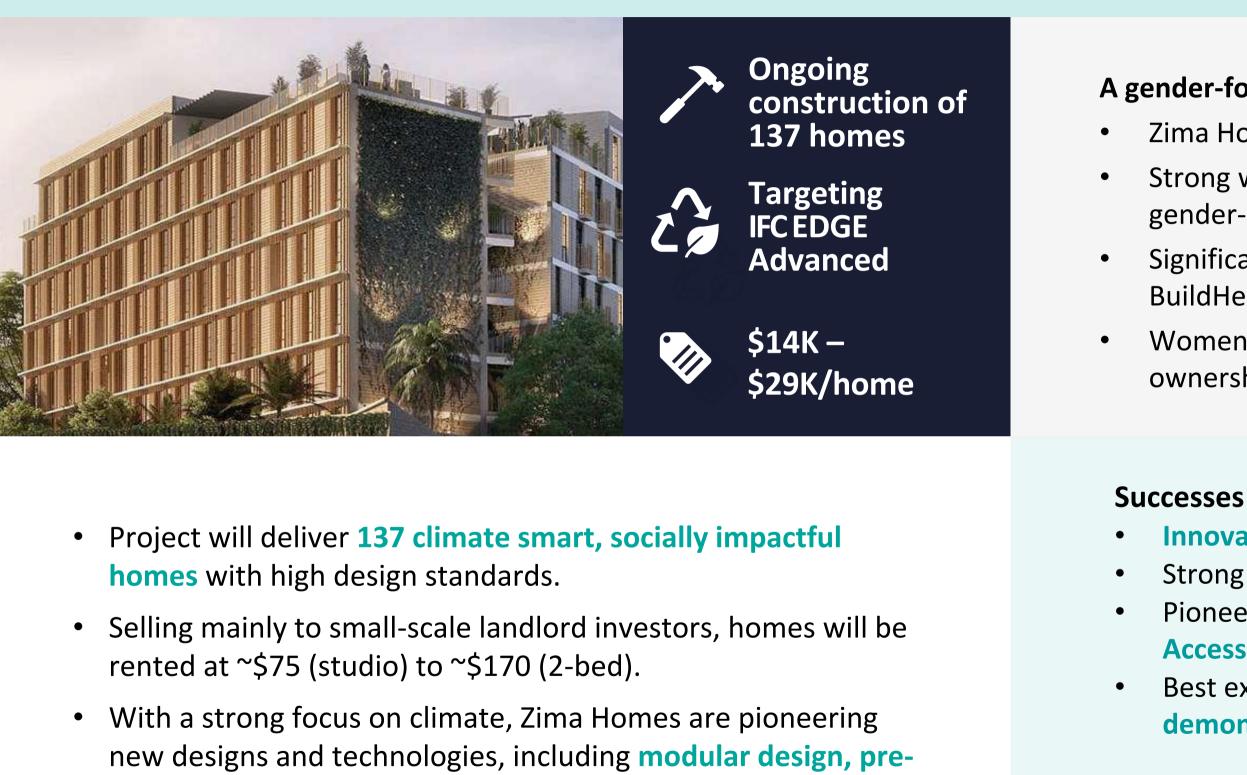
The organisations are:

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- Taking the design of a standard MFF home (cheapest in Africa in 2022).
- Building replica in Pakistan using ModulusTech's green materials/tech.
- Shipping the unit to Nigeria.
- Measuring performance compared with standard MFF home, particularly in terms of green performance and cost.

Innovating in Green and Gender, Nairobi – 2020 Onwards

ZIMA HOMES | KENYA



fabricated materials, and low-cost solar collectors.

Challenges

Offtake challenges, with original mortgage or TPS plans being replaced with small scale landlord investors, reflecting wider market issues

A gender-focus through all elements of design and construction:

- Zima Homes as a women-led company
- Strong women-focused market research, and focus on delivering a gender-lens design
- Significant proportion of women construction workers through BuildHer, providing quality jobs for low-income women
- Women-focused offtake, with 74% of pre-sales to female/joint ownership (67% to women only, 7% jointly to women and men)

- **Innovation** across density, design and materials
- Strong gender focus at all levels of project delivery
- Pioneering approach to data sharing and collaboration through Open **Access Initiative**
- Best example of a Reall-funded project being fully leveraged to demonstrate, evidence and advocate



Combining Learnings for the Future

Reall is pioneering a financial instrument, **Green Affordable Housing Finance** that provides an integrated supply and **demand** side solution, supporting local institutions to deliver green, affordable homes.

A financial instrument that:

- Learns from the successes of Transferable Development Rights concessional capital to leverage local finance.
- Utilises guarantees following the model utilised in Nepal to confidence.
- Ties finance to climate smart green-certified homes, **incentivising** demonstrated by BuildX and ModulusTech.



tapping into local policy, regulatory approaches and using global

partner with mainstream banks to reduce risk and increase lender

and scaling investment into innovative and inclusive approaches

Supported by:





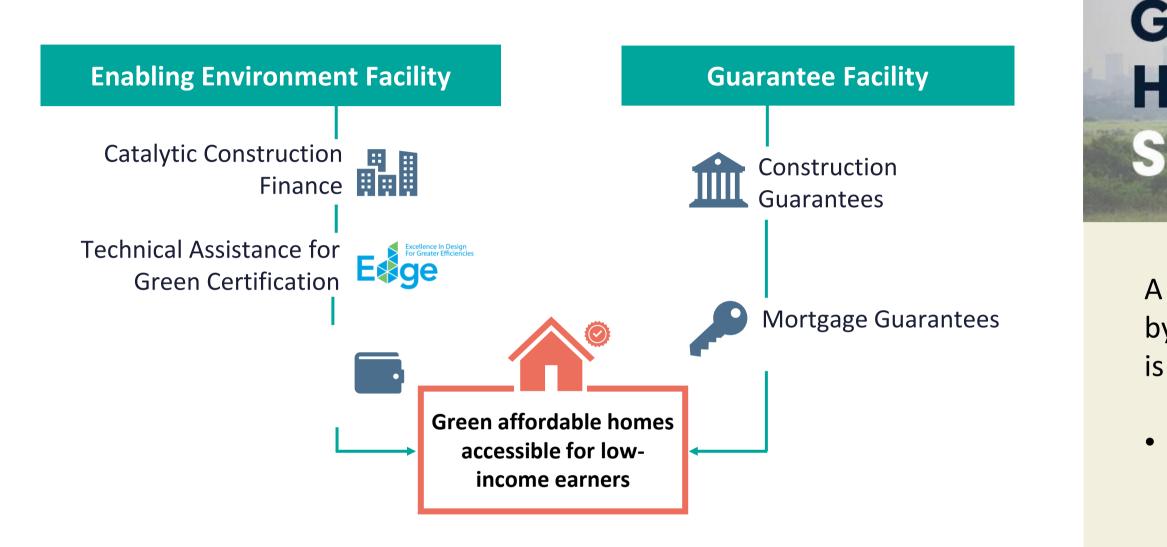


The Dab

Driving Sustainable Investment



Green Affordable Housing Finance: Next Steps



By addressing both supply and demand side barriers Green Affordable Housing Finance will accelerate the development of green, affordable housing finance ecosystems in Africa and Asia that are self-sustaining and locally driven.



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To find out more follow the QR Code:

GREEN AFFORDABLE HOUSING FINANCE SECURES FUNDING

A grant recipient of the **SDG Impact Finance Initiative**, managed by Convergence Blended Finance, Green Affordable Housing Finance is now moving forward to:

- Embed gender in our approach ensuring equitable access of mortgages for joint and women headed households.
- Feasibility testing of the instruments design.
- Pipeline development: working with partners and financial institutions to develop and prepare affordable green housing and alternative credit assessment projects.

We are actively seeking collaborations with affordable housing developers and local financial institutions in Kenya to support through guarantees and technical assistance under Green Affordable Housing Finance in Kenya.



Work with us to build a home for human potential that doesn't cost the earth.

Contact: <u>ben.atkinson@reall.net</u>